# 2024 Annual Implementation Plan

for improving student outcomes

Eynesbury Primary School (5311)



Submitted for review by Phillip Coloca (School Principal) on 14 December, 2023 at 03:30 PM Endorsed by Charles Branciforte (Senior Education Improvement Leader) on 19 December, 2023 at 09:39 AM Endorsed by Ebbie Hungerford (School Council President) on 19 December, 2023 at 09:42 AM

# **Self-evaluation summary - 2024**

	FISO 2.0 dimensions	Self-evaluation level	
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding	
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	- Embedding	
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Embedding	

Assessment	development, and imple classrooms.  Systematic use of asses	and evidence to drive the prioritisation, mentation of actions in schools and ssment strategies and measurement practices edback on student learning growth, attainment es	- Evolving
Engagement	families/carers, commun students' participation at Activation of student voi	active partnerships between schools and lities, and organisations to strengthen and engagement in school ce and agency, including in leadership and tudents' participation and engagement in	Evolving
Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion Effective use of resources and active partnerships with families/specialist providers and community organisations to provide responsive support to students		es and active partnerships with families/carers, community organisations to provide	Evolving
Future planning  Documents that support this plan		EPS will enter the first year of a Strategic Plan	in 2024.

# **Select annual goals and KIS**

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target  The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.	Yes	Support for the priorities	- Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Reading to 75% or above- Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Numeracy to 78% or above- Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Writing to 85% or above- Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Reading to 68% or above- Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Numeracy to 70% or above- Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Numeracy to 70% or above- Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Writing to 85% or above- Increase the proportion of students achieving 'above expected standard' (according to teacher judgments) in the 'Reading and Viewing' and 'Writing' domains to 50%- Increase the proportion of students achieving 'above expected standard' across all Numeracy/Mathematics domains to 43% (aggregate)- Increase the proportion of students who positively endorse the

			'Stimulating Learning' AtoSS Factor to 60%-Reduce the percentage of students with 20 or more days of absence to below 50%- Increase the percentage of students who positively endorse the 'Inclusion' AtoSS factor to 84%-Increase the percentage of students who positively endorse the 'Resilience' AtoSS factor to 60%
Maximise learning growth for all students in literacy and numeracy.	No	By 2027, increase the percentage of students in Year 5 attaining strong and exceeding proficiency in NAPLAN to 85%. 2023 baseline data: reading 71%, writing 83%, numeracy 75%.	
		By 2027, increase the percentage of students in Year 3 attaining strong and exceeding proficiency in NAPLAN to 85%. 2023 baseline data: reading 63%, writing 84%, numeracy 63%.	
		By 2027, increase the percentage of students achieving above expected standard (according to teacher judgments) to 60% in the 'Reading and Viewing' and 'Writing' domains, and to 50% across all Mathematics domains	
		By 2027, increase the percentage of students who positively endorse the 'Stimulating Learning' AtoSS Factor to 80%.	
To strengthen student identity, engagement and wellbeing.	No	By 2027, reduce the percentage of students with 20 or more days absence from 51% (2022) to below 45%.	
		By 2027, improve the percentage positive responses on the Attitudes to School Survey for the following measures:  • Resilience: By 2027, increase the percentage of students experiencing normal to high resilience from 57% (2022) to 68%.	

<ul> <li>Connectedness: By 2027, increase the percentage of positive endorsement from 70% (2022) to 80% or above.</li> <li>Voice and Agency: By 2027, increase the percentage of positive endorsement from 54% (2022) to 70% or above.</li> <li>Inclusion: By 2027, increase the percentage of positive endorsement from 82% (2022) to 87% or above.</li> </ul>
By 2027, increase the percentage of positive endorsement for the factor use student feedback to improve practice from 24% (2022) to 70% or above.

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
12-month target 1.1-month target	<ul> <li>Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Reading to 75% or above</li> <li>Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Numeracy to 78% or above</li> <li>Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Writing to 85% or above</li> <li>Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Reading to 68% or above</li> <li>Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Numeracy to 70% or above</li> <li>Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Writing to 85% or above</li> <li>Increase the proportion of students achieving 'above expected standard' (according to teacher judgments) in the 'Reading and Viewing' and 'Writing' domains to 50%</li> <li>Increase the proportion of students achieving 'above expected standard' across all Numeracy/Mathematics domains to 43% (aggregate)</li> <li>Increase the proportion of students who positively endorse the 'Stimulating Learning' AtoSS Factor to 60%</li> <li>Reduce the percentage of students with 20 or more days of absence to below 50%</li> <li>Increase the percentage of students who positively endorse the 'Inclusion' AtoSS factor to 84%</li> <li>Increase the percentage of students who positively endorse the 'Resilience' AtoSS factor to 60%</li> </ul>

Key Improvement Strategies	Is this KIS selected for focus this year?	
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.		

## Define actions, outcomes, success indicators and activities

Goal 1	Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.
12-month target 1.1 target	<ul> <li>Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Reading to 75% or above</li> <li>Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Numeracy to 78% or above</li> <li>Increase the percentage of students in Year 5 attaining strong or exceeding proficiency in NAPLAN Writing to 85% or above</li> <li>Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Reading to 68% or above</li> <li>Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Numeracy to 70% or above</li> <li>Increase the percentage of students in Year 3 attaining strong or exceeding proficiency in NAPLAN Writing to 85% or above</li> <li>Increase the proportion of students achieving 'above expected standard' (according to teacher judgments) in the 'Reading and Viewing' and 'Writing' domains to 50%</li> <li>Increase the proportion of students achieving 'above expected standard' across all Numeracy/Mathematics domains to 43% (aggregate)</li> <li>Increase the proportion of students who positively endorse the 'Stimulating Learning' AtoSS Factor to 60%</li> <li>Reduce the percentage of students with 20 or more days of absence to below 50%</li> <li>Increase the percentage of students who positively endorse the 'Inclusion' AtoSS factor to 84%</li> <li>Increase the percentage of students who positively endorse the 'Resilience' AtoSS factor to 60%</li> </ul>
KIS 1.a The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	<ul> <li>Implement a mathematics instructional framework</li> <li>Develop the capacity of staff to consistently implement the school's agreed upon instructional norms with fidelity -</li> <li>Develop the capacity of staff to utilise and act upon formative assessment</li> <li>Implement a Multi-Tiered System of Support (MTSS) approach to instruction/intervention</li> <li>Refine school scopes and sequences in the areas of Reading, Writing, Mathematics, Morphology, Spelling and Language Conventions</li> </ul>

	- Implement the school's Instructional Playbook - Expand instructional coaching across the school
Outcomes	Teachers will:  Consistently and explicitly implement the Instructional Model  Meet in PLCs to engage in reflective practice, evaluate and plan curriculum, assessments and lessons  Engage in collaborative planning  Engage in ongoing coaching  Implement the school's numeracy approach across all grade levels  Confidently and accurately identify student learning needs of their students  Assess student learning, provide regular and explicit feedback and monitor and track progress  Differentiate learning to each student's next point of challenge and intervene (Tier 1) where necessary or plan for structured, MTSS intervention (Tiers 2 and 3) when required  Develop an understanding of curriculum essentials to ensure mastery  Implement the agreed assessment schedule  Engage in the explicit teaching of structured literacy/synthetic phonics  Become further proficient in implementing and analysing our benchmarking assessments  Students will:  Know how lessons are structured and how this supports their learning  Experience success and celebrate the acquisition of knowledge  Receive targeted support and intervention when required  Be able to articulate the next steps in their learning  School leadership will:  Continue to lead and guide the documentation of our low-variance knowledge-rich curriculum  Lead professional learning to support teacher understanding of Explicit and Direct Instruction  Lead 1-1 and team coaching as per the school's Coaching framework  Lead whole school Literacy, Numeracy and Leadership professional learning  Monitor the effectiveness of our PLCs and continue to refine processes  Monitor and continue to refine tutor intervention model processes  Monitor student progress
Success Indicators	<ul> <li>Celebrate team and individual success</li> <li>Teacher records and observations of student progress including formative assessment and end of semester judgments</li> <li>Classroom observations and learning walks demonstrating ongoing application of professional learning undertaken</li> </ul>

- Student feedback (survey and focus group) on differentiation, the instructional model, and use of common strategies
- Student progress indicated via the school's nominated Benchmarking Assessments
- Attendance data
- Assessment data and student surveys from intervention groups
- Progress against Individual Education Plans
- Assessment of school curriculum documentation

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Implement the revised Scopes and Sequences across the Literacy/English and Numeracy/Mathematics learning areas	<ul><li>✓ Assistant principal</li><li>✓ Learning specialist(s)</li><li>✓ Principal</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Further develop teacher capacity to operate effectively within the context of Explicit and Direct Instruction and Structured Literacy	<ul><li>✓ Assistant principal</li><li>✓ Learning specialist(s)</li><li>✓ Principal</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Develop teacher capacity in formative assessment practices	✓ Assistant principal ✓ Learning specialist(s) ✓ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Implement Tier 3 reading and oral language intervention within the MTSS framework	☑ Allied health ☑ Assistant principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$20,000.00  ✓ Equity funding will be used ✓ Disability Inclusion Tier 2 Funding will be used

Further refine our PLC model and develop teacher capacity to work effectively within this framework		<ul><li>✓ Assistant principal</li><li>✓ Learning specialist(s)</li><li>✓ Principal</li><li>✓ Team leader(s)</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Finalise the EPS Reading Policy		☑ Principal	□ PLP Priority	from: Term 1 to: Term 2	\$0.00
Embed the school instructional coaching framework		<ul><li>✓ Assistant principal</li><li>✓ Learning specialist(s)</li><li>✓ Principal</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$7,000.00  ☑ Other funding will be used
KIS 1.b The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable			lly the most vulnerable	
Actions	- Disability Inclusion implementation - Implement a process to identify and support students requiring Tier 3 behavioural support - Review school attendance monitoring and response processes - Develop staff capacity to operate within a PBiS framework				
Outcomes	Teachers will:				

	Monitor student wellbeing and behaviour and apply agreed upon strategies     Escalate student wellbeing and behaviour concerns where necessary  Students will:     Feel supported and engaged and contribute to a strong classroom culture     Receive support when at-risk     Develop and maintain strong relationships with peers     Receive individualised support with regular monitoring and student support group meetings (with parents) where appropriate     Be involved in student representative forums  School leadership will:     Work collaboratively to evolve the whole school wellbeing framework     Articulate a common understanding of the whole school approach to wellbeing     Strengthen engagement with regional and external support agencies including health services				
	Establish agreed monitoring pro     Establish a case management m				
Success Indicators	Documentation of frameworks, policies or programs     Shared PL goals documented in staff PDPs     Curriculum documentation reflecting social and emotional learning     Documentation of resources for wellbeing programs     Documentation of referrals and communication processes regarding monitoring and escalating wellbeing concerns     Teacher reports of student wellbeing concerns     Data used to identify students in need of targeted support     Data of counselling services accessed by students and families     Documentation of strategies students will use in classes and at school				
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Establish and EPS Wellbeing steering group or team		☑ Assistant principal ☑ Learning specialist(s)	□ PLP Priority	from: Term 1 to: Term 2	\$0.00

Expand wellbeing and co-curricular activities including lunchtime activities	☑ Learning specialist(s) ☑ Wellbeing team	☐ PLP Priority	from: Term 1 to: Term 4	\$5,000.00  Equity funding will be used
Implement tiered social skills group to support students to achieve behavioural expectations and develop reciprocal communication skills	☑ Allied health ☑ Wellbeing team	□ PLP Priority	from: Term 1 to: Term 4	\$20,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used
Implement the DI Student Support Group and Individual Learning Plan format	☑ Learning specialist(s) ☑ Wellbeing team	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Begin to transition students from PSD to DI	☑ Learning specialist(s) ☑ Wellbeing team	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Develop teacher capacity to explicitly teach behaviour within the PBiS framework	<ul><li>✓ Assistant principal</li><li>✓ Learning specialist(s)</li><li>✓ Principal</li><li>✓ Wellbeing team</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$10,000.00
Review and revise the Respectful Relationships wellbeing curriculum across all grade levels	✓ Assistant principal ✓ Learning specialist(s)	☐ PLP Priority	from: Term 1	\$0.00

	☑ Wellbeing team		to: Term 4	
Further engage in Respectful Relationships training	☑ Wellbeing team	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Review and revise school processes to support student attendance	☑ Assistant principal ☑ Learning specialist(s)	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00

## **Funding planner**

### Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$45,935.00	\$12,500.00	\$33,435.00
Disability Inclusion Tier 2 Funding	\$211,447.60	\$32,500.00	\$178,947.60
Schools Mental Health Fund and Menu	\$49,218.62	\$0.00	\$49,218.62
Total	\$306,601.22	\$45,000.00	\$261,601.22

### Activities and milestones – Total Budget

Activities and milestones	Budget
Implement Tier 3 reading and oral language intervention within the MTSS framework	\$20,000.00
Expand wellbeing and co-curricular activities including lunchtime activities	\$5,000.00
Implement tiered social skills group to support students to achieve behavioural expectations and develop reciprocal communication skills	\$20,000.00
Totals	\$45,000.00

### Activities and milestones - Equity Funding

Activities and milestones When	Funding allocated (\$)	Category
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Implement Tier 3 reading and oral language intervention within the MTSS framework	from: Term 1 to: Term 4	\$2,500.00	☑ Professional development (excluding CRT costs and new FTE) ☑ CRT
Expand wellbeing and co-curricular activities including lunchtime activities	from: Term 1 to: Term 4	\$5,000.00	☑ Assets
Implement tiered social skills group to support students to achieve behavioural expectations and develop reciprocal communication skills	from: Term 1 to: Term 4	\$5,000.00	☑ Professional development (excluding CRT costs and new FTE) ☑ Assets
Totals		\$12,500.00	

## Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Implement Tier 3 reading and oral language intervention within the MTSS framework	from: Term 1 to: Term 4	\$17,500.00	☑ Education workforces and/or assigning existing school staff to inclusive education duties  •
Implement tiered social skills group to support students to achieve behavioural expectations and develop reciprocal communication skills	from: Term 1 to: Term 4	\$15,000.00	☑ Education workforces and/or assigning existing school staff to inclusive education duties  •
Totals		\$32,500.00	

#### Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

### Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

### Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

#### Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

#### Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
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Totals	\$0.00	
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## **Professional learning plan**

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Implement the revised Scopes and Sequences across the Literacy/English and Numeracy/Mathematics learning areas	✓ Assistant principal ✓ Learning specialist(s)	from: Term 1 to: Term 4	☑ Planning ☑ Preparation ☑ Curriculum development	✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	✓ Literacy expertise ✓ Internal staff ✓ Learning specialist	☑ On-site
Further develop teacher capacity to operate effectively within the context of Explicit and Direct Instruction and Structured Literacy	✓ Assistant principal ✓ Learning specialist(s)	from: Term 1 to: Term 4	<ul> <li>✓ Preparation</li> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Demonstration lessons</li> </ul>	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff ☑ Learning specialist	☑ On-site
Develop teacher capacity in formative assessment practices	✓ Assistant principal ✓ Learning specialist(s)	from: Term 1 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised reflection</li> <li>✓ Demonstration lessons</li> </ul>	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Implement Tier 3 reading and oral language intervention within the MTSS framework	☑ Allied health ☑ Assistant principal	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site

	☑ Principal					
Further refine our PLC model and develop teacher capacity to work effectively within this framework	✓ Assistant principal ✓ Learning specialist(s) ✓ Principal ✓ Team leader(s)	from: Term 1 to: Term 4	<ul> <li>✓ Design of formative assessments</li> <li>✓ Moderated assessment of student learning</li> <li>✓ Formalised PLC/PLTs</li> </ul>	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Embed the school instructional coaching framework	✓ Assistant principal ✓ Learning specialist(s)	from: Term 1 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised reflection</li> <li>✓ Demonstration lessons</li> </ul>	☑ Whole school pupil free day ☑ Formal school meeting / internal professional learning sessions	☑ Learning specialist	☑ On-site
Implement the DI Student Support Group and Individual Learning Plan format	☑ Learning specialist(s) ☑ Wellbeing team	from: Term 1 to: Term 4	<ul><li>✓ Preparation</li><li>✓ Formalised PLC/PLTs</li><li>✓ Demonstration lessons</li></ul>	☑ Formal school meeting / internal professional learning sessions	☑ Learning specialist	☑ On-site
Begin to transition students from PSD to DI	✓ Learning specialist(s) ✓ Wellbeing team	from: Term 1 to: Term 4	☑ Collaborative inquiry/action research team	☑ Formal school meeting / internal professional learning sessions	☑ Learning specialist	☑ On-site

Develop teacher capacity to explicitly teach behaviour within the PBiS framework	✓ Assistant principal ✓ Learning specialist(s) ✓ Principal ✓ Wellbeing team	from: Term 1 to: Term 4	<ul><li>✓ Planning</li><li>✓ Preparation</li><li>✓ Formalised PLC/PLTs</li></ul>	☑ Formal school meeting / internal professional learning sessions	✓ Learning specialist ✓ External consultants PBiS Specialist	☑ On-site
Further engage in Respectful Relationships training	☑ Wellbeing team	from: Term 1 to: Term 4	☑ Collaborative inquiry/action research team	<ul><li>✓ Network professional learning</li><li>✓ Communities of practice</li></ul>	☑ Learning specialist	☑ Off-site Network based